

	Description	Proposal & Implications	2018/19 £000	2019/20 £000	2020/21 £000
	Budget Deficit Brought Forward		0	0	11,419
	Local Government Finance Settlement ( <b>Change to Pre-Budget Report</b> )	Reflects a lower than previously estimated tariff figure payable by the Council in 2018/19 set against a reduction in the New Homes Bonus. In future years New Homes Bonus will reduce in line with Government plans.	(406)	1,568	3,945
	<b><u>Delayed Delivery of Existing Savings</u></b>				
1	Children's Transformation	The areas indicated all have savings targets that were established in previous Budgets. Plans are in place to deliver some of these savings but shortfalls are anticipated in line with the figures shown here.	4,440	3,129	2,574
2	Transport		500	500	500
3	Business Services Savings		461	203	203
4	Place Directorate ( <b>Change to Pre-Budget Report</b> )		0	0	0
4a	Employment Costs (Workforce Reform) ( <b>Change to Pre-Budget Report</b> )	£442k of savings will not be achieved in 2018/19 compared with the £1m target. It is proposed that this is managed from a virement from the existing ER/VR Budget. This virement requires approval but has no impact on the budget bottom line.	0	0	0
	<b>Total of Delayed Delivery of Existing Savings</b>		<b>5,401</b>	<b>3,832</b>	<b>3,277</b>

	<b><u>Emerging Budgetary Pressures</u></b>				
5	Looked After Children Placements	There has been a significant increase in the number of Looked After Children which creates additional cost in the placements budget. Average LAC numbers in 2016/17 were 587, but they are currently running at over 650. This pressure is based on a LAC population of 650, and a strategy to reduce the overall unit cost of LAC placements through placement mix.	1,827	891	0
6	Supported Accommodation	This pressure is based on a projection of future care leaver numbers and future costs of provision following a retendering process. It also assumes that we will reduce the number of high cost placements moving forward.	490	382	275
7	City Centre Parking	The approved City Centre South retail development will result in the closure of Council owned car parks which currently generate income. Whilst the new development re-provides car parking, the income will go to the operator/developer, giving the Council a financial pressure.	0	0	500

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8	City Centre Rents	The approved City Centre South retail development will result in various Council owned properties being demolished. As we get closer to the expected scheme implementation date, many of these properties cannot be let on a short term basis meaning that rent voids and void property rate liabilities become a pressure to the Council.	500	1,000	2,000
9	Homelessness - Housing Benefit Impact ( <b>Change to Pre-Budget Position</b> )	The amount of housing benefit that can be claimed back from the government for individuals and families placed in emergency accommodation has never been sufficient to cover the cost incurred. Increased homelessness across the city and nationally is resulting in a significantly greater cost both in terms of the net cost of emergency accommodation to the Council, and also the administration impacts across various teams within the Council.	2,700	2,200	1,700
10	Housing Options Team	Additional costs for statutorily homeless relating to temporary accommodation over and above what can be claimed via housing benefit, as well as costs of providing storage.	200	200	200
11	Neighbourhood Teams and Referral & Assessment Service	Financial pressure as a result of supporting homeless families to prevent bringing children into care. This includes families with no recourse to public funds	300	300	300
12	Children's Placements Team	Financial pressure as a result of homeless 18-24 year olds in supported or other temporary accommodation.	100	100	100
13	Woodlands School	Cabinet approval was given in July 2017 to provide resources towards the ongoing costs of keeping the Woodlands Academy school site open for the benefit of community facilities, until such time as the future vision for the site has been established.	150	150	150
14	Council Tax Exemption For Care Leavers	In March 2017 the Council's Cabinet agreed to exercise its discretionary powers to award a 100 per cent discount for Coventry care leavers between the ages of 18 and 21 residing in the city. This proposal funds the estimated cost of this change.	47	47	47
15	IT Licences	Expected increased costs in IT Licences	250	250	250
16	Coroners West Midlands Police Grant Fall-Out	In July 2014 the Council entered into an agreement with West Midlands Police for the Transfer of the Coroners Service. This included a reducing profile of contributions from West Midlands Police resulting in this budget shortfall from 2018/19.	29	58	58

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17	ICT Security	Following a national increase in attempted cyber crime against public sector organisations, increased IT security is required to protect the Council's IT infrastructure.	150	150	150
18	Annual Leave Payments (Contractual Overtime)	A recent legal ruling applicable to all Councils has judged that voluntary overtime should be taken into account when calculating holiday pay. Workers undertaking voluntary overtime over a sufficient period of time on a regular and/or recurring basis are entitled to have these payments included in the first 4 weeks' of their paid holiday. It is anticipated that the ruling will apply on a national basis and the estimated cost of this for Coventry is reflected here.	465	465	465
19	Contact Centre Staffing	To maintain performance levels within the contact centre this additional resource is required to replace previously one off resources	115	115	115
19a	Local Government Pay Award (Change to Pre-Budget Position)	Local Government employers have offered a pay award offer of 2% for 2018/19 and 2019/20 with employees on lower salaries set to receive higher increases. This exceeds the 1% included within the Council's financial plans.	1,802	3,831	3,831
19b	BBC Biggest Weekend (Change to Pre-Budget Report)	Costs associated with holding the BBC Music's The Biggest Weekend at the War Memorial Park in May 2018. Resources for this have been identified in the 2017-18 Quarter 3 Budget Monitoring Report (Cabinet 13th February) and are reflected as a contribution from reserves at line 27 below.	300	0	0
	<b>Total Emerging Budgetary Pressures</b>		<b>9,425</b>	<b>10,139</b>	<b>10,141</b>

	Description	Proposal & Implications	2018/19 £000	2019/20 £000	2020/21 £000
	<b><u>Technical Savings</u></b>				
20	Council Tax and Business Rates Collection Fund and Tax-Base <b>(Change to Pre-Budget Report)</b>	Council Tax income resources that are available as a result of the actual 2016/17 Council Tax surplus and projected 2017/18 surplus in excess of previous figures budgeted. This reflects increases in the city's tax-base above the underlying estimate and includes the effects of growing housing numbers and continuing downward trends in the level of Council Tax Reduction Scheme payments and overall levels of discounts.	(5,823)	(8,000)	(2,000)
21	Inflation Contingencies <b>(Change to Pre-Budget Report)</b>	This assumes that previously planned for amounts for pay awards and pensions auto-enrolment from 1st April 2017 can be scaled back compared with previous medium term estimates.	(2,270)	(2,357)	(445)
22	Asset Management Revenue Account <b>(Change to Pre-Budget Report)</b>	The AMRA revenue saving incorporates a range of impacts including the level of capital financing costs (reflecting the profile of capital spend), the level of income from investing the Council's cash balances, the impact of the Council's Minimum Revenue Provision (MRP) policy and the cash-flow implications of the Council's up-front payment of pension contributions. The Council has also been able to restructure part of its long-term borrowing in January 2018 which will result in an on-going saving, including approximately £0.4m for the next three years.	(2,539)	(4,456)	(1,806)
	<b>Total Technical Savings</b>		<b>(10,632)</b>	<b>(14,813)</b>	<b>(4,251)</b>

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	<b>Other Savings</b>				
23	West Midlands Combined Authority Levy and Contribution <b>(Change to Pre-Budget Report)</b>	The Council makes a levy payment and contribution to the West Midlands Combined Authority (WMCA) to pay for the transport programme delivered across the West Midlands and the WMCA's operational budget. The combined total of these payments has been set at a lower level than the equivalent value in 2017/18.	(304)	(375)	(375)
24	Coventry and Solihull Waste Disposal Company Dividends <b>(Change to Pre-Budget Report)</b>	CSWDC has announced an improvement in its financial position that enables it to release additional dividends to its two major shareholders - Solihull and Coventry councils.	(1,295)	(962)	(950)
25	Future Council Tax Revenue <b>(Change to Pre-Budget Report)</b>	The Government has announced that for 2018/19 the upper limit on the level of Council Tax increase without need for a local referendum will rise from 2% to 3%. The assumption here is that the same conditions will apply going forward and that the Council will build this into financial planning assumptions from 2019/20 onwards, coinciding with the timing of the Social Care precept falling out.	0	(1,200)	(2,400)
26	External Audit Fee <b>(Change to Pre-Budget Report)</b>	The sector wide arrangements for determining external audit costs for council accounts have achieved a further costs reduction for future years. The Council's main audit costs will fall from £173k to £134k.	(39)	(39)	(39)
27	Reduce Contribution to Reserves <b>(Change to Pre-Budget Report)</b>	Adjusts the medium term strategy set out at 2017/18 Budget Setting. This proposes reducing the contribution to reserves in 2018/19 and corresponding balance available to balance 2019/20. Separately includes funding for the costs set out on line 19b above and identified within the 2017-18 Quarter 3 Budget Monitoring Report.	(2,150)	1,850	0
	<b>Total Other Savings</b>		<b>(3,788)</b>	<b>(726)</b>	<b>(3,764)</b>
	<b>Total Budget Position</b>		<b>0</b>	<b>0</b>	<b>20,767</b>